

BASTYR UNIVERSITY

BIENNIAL REPORT



JULY 2011 - JUNE 2013

TWO YEARS OF IMPACT



Bastyr University offers a multitude of internships, research projects, and opportunities for clinical training, travel and multidisciplinary electives. Our students don't just read about mind, body, spirit connection — they live it.

Mission

We educate future leaders in the natural health arts and sciences. Respecting the healing power of nature and recognizing that body, mind and spirit are intrinsically inseparable, Bastyr University models an integrated approach to education, research and clinical service.

Vision

As the world's leading academic center for advancing and integrating knowledge in the natural health arts and sciences, Bastyr University will transform the health and well-being of the human community.

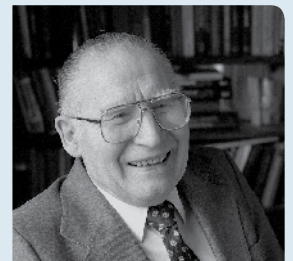
Education

Bastyr University offers 18 baccalaureate, master's and doctoral degree programs, along with two certificate programs, in the following areas of study:

- Acupuncture and Oriental medicine
- Ayurvedic sciences
- Counseling psychology
- Exercise science
- Health psychology
- Herbal sciences
- Holistic landscape design
- Integrated human biology
- Midwifery
- Naturopathic medicine
- Nutrition

Accreditation

Bastyr University is accredited by the Northwest Commission on Colleges and Universities, an institutional accrediting body recognized by the U.S. Department of Education. In addition, all of Bastyr University's professional degree programs are accredited by their respective accrediting bodies.



HONORING A LEGACY: THE JOHN BASTYR CENTENNIAL CELEBRATION

In 2012, Bastyr University engaged in a yearlong celebration of the 100th anniversary of Dr. Bastyr's birth, commemorating his impact on the modern natural health movement. The festivities culminated in the unveiling of the John Bastyr Legacy Wall, which details his life commitment to naturopathic medicine.

As record numbers of students flock to natural medicine schools and the ranks of holistic health care providers grow, we at Bastyr University look back fondly, appreciate the present and focus on the future.

HUMBLE BEGINNINGS

Those new to natural medicine may not remember our early struggles to gain mainstream understanding, credibility and acceptance. However, in a short time we have dispelled myths and converted skeptics.

Within just the past decade, we have seen a substantial shift in the growth and following of integrative medicine. In that time, Bastyr University has nearly doubled its core faculty, grown student enrollment to more than 1,000, added five new degree programs and opened a new campus and clinic in San Diego. Other natural medicine schools across the country are experiencing similar growth. This expansion highlights how much has changed and how quickly it has happened. It signals our acceptance by the larger medical community and serves as an exclamation point that we are here to stay.

POSITIVE MOMENTUM

A preventive health movement is afoot, focusing on living longer and better lives by returning to basics when it comes to the lifestyle elements of food, fitness, sleep and stress. We are seeing more people learn to take control of their well-being. Major corporations, health insurance companies and the government are all witnessing the financial benefits of disease prevention. With about 4,300 licensed naturopathic doctors (NDs) in the United States and more states considering licensure every month, NDs are now a more accessible patient option than ever before. The number of registered dietitians, licensed acupuncturists, midwives and mental health counselors is also growing, and health insurance companies increasingly cover “integrative” treatments. The people have spoken, and what they want is integrative care.

A BRIGHT FUTURE

We are living in a new era, when the tenets of natural medicine are synonymous with the wants and needs of patients. The Affordable Care Act is likely to expand the role of licensed natural health providers to one that works collaboratively with the allopathic medical community.

Concurrently, schools for the natural health arts and sciences — like Bastyr University — will continue to grow. We have a bright future ahead — thanks to our two campuses, strong research institute, highly ranked clinical services, ever-expanding academic programs, expert faculty and dedicated students.

It is remarkable to observe how much has occurred so quickly. We value all that has happened and is happening still, and we look forward to the developments yet to unfold in the coming months and years.



Daniel K. Church

Daniel K. Church, PhD
President, Bastyr University



Samuel L. Anderson

Samuel L. Anderson, JD
Chair, Bastyr University
Board of Trustees

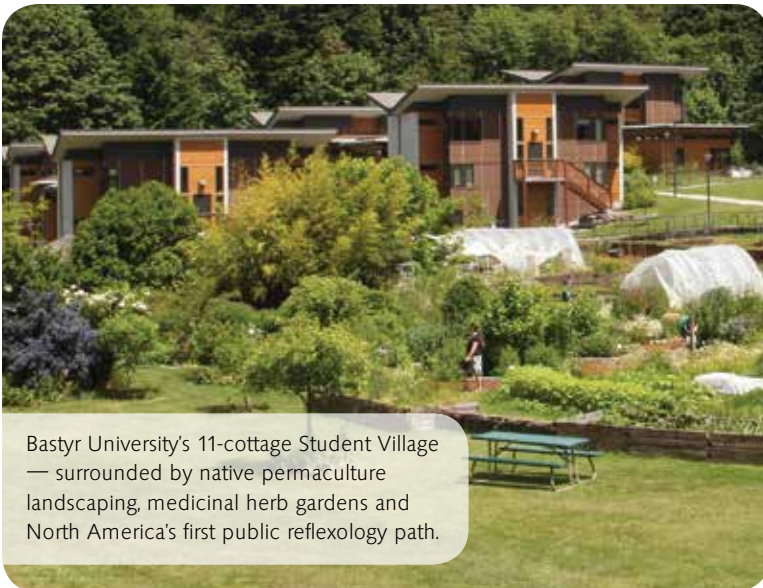
Who We Are

Bastyr University is the world's leading academic center for natural health arts and sciences. The first regionally accredited school of its kind, the University was founded in 1978 as a college of naturopathic medicine. In 2012, Bastyr University California opened in San Diego, becoming the state's only accredited school of naturopathic medicine. Bastyr University combines an integrative curriculum with leading-edge research and clinical training to educate future leaders in a multitude of natural health professions.

A DIVERSE COMMUNITY OF SCHOLARS

Bastyr University students vary widely in age, culture and experience, yet all share a commitment to improving people's health. The student body hails from all 50 U.S. states, Washington D.C., Puerto Rico and 34 additional countries.

With more than 1,000 motivated students, dedicated faculty members and two impressive campuses, there is no better place to become a leader in the field of natural health.

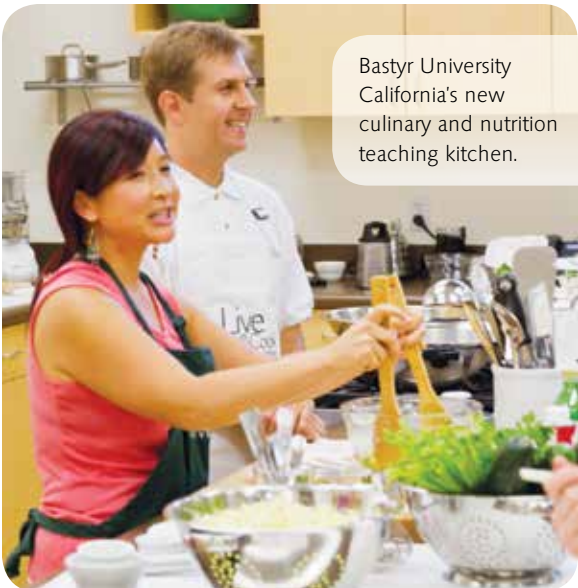


Bastyr University's 11-cottage Student Village — surrounded by native permaculture landscaping, medicinal herb gardens and North America's first public reflexology path.

RESEARCH

To date, more than 100 integrative research studies have been completed or are under way, many of which garner funding from the National Institutes of Health (NIH).

- Attention deficit hyperactivity disorder (ADHD)
- Botanical research
- Diabetes and cardiovascular health
- Cancer prevention and treatment
- Detoxification
- Education
- Energy medicine
- Healthy aging
- Immune health
- Integrative palliative care
- Multiple sclerosis
- Nutrition
- Obesity
- Oncology
- Pediatrics
- Parkinson's disease
- Women's health



BASTYR BY THE NUMBERS

Average student-to-faculty ratio

9:1



Gender ratio

82% 

18% 

Student age range

17→64

Average age

30

Student body

79%

graduate, professional & doctoral

21%

undergraduate

Core faculty members with terminal degrees in the field they teach

93%

Core Themes



ACADEMIC ACHIEVEMENT

Bastyr University's success rests on rigorous science-based curricula, exceptional faculty members with excellent teaching skills, and a support structure that enables students to succeed. Students are taught to consider whole-person health and embrace interdisciplinary collaboration.

Bastyr University's faculty members are natural health experts; many are nationally and internationally recognized. They publish in peer-reviewed journals; provide expert health advice to the media; conduct evidence-based natural medicine research; train future researchers; and prepare students to work alongside a wide variety of practitioners.

Visit www.Bastyr.edu/Academics

"I'm proud of our students and their academic achievements. Graduates of both our clinical and professional practice programs frequently outrank national averages in exam passage rates."

— Susan L. Weider
VP and Dean of Student Services



RESEARCH IN THE NATURAL HEALTH ARTS AND SCIENCES

The Bastyr University Research Institute's clinical and laboratory investigations develop the principles and practices of natural, integrated and complementary medicine. Bastyr University was the first natural medicine institution to establish a research laboratory, was the first naturopathic school to receive funding from the National Institutes of Health (NIH), and currently hosts a number of multimillion-dollar NIH studies.

The Bastyr Integrative Oncology Research Center investigates integrative cancer treatments through evidence-based studies with partners at Fred Hutchinson Cancer Research Center and the University of Washington.

Students benefit from the Center for Student Research (CSR), which fosters student research opportunities and related funding. Every year many Bastyr University students take advantage of the services offered by the CSR, presenting research posters to other professionals in the field at conferences. Several students go on to publish their research findings, with a select few featured in peer-reviewed publications.

Visit www.Bastyr.edu/Research

"The Center for Student Research made it possible for me to work on my research as a medical student. I've presented my research at conferences, where I've won awards and connected with researchers outside of Bastyr University. CSR provided opportunities for me to solidify my research education and gain confidence."

— Renee Y. Choi, ND ('13)
Natural Supplements Research
Competition award recipient, 2013
NIH training award grant recipient, 2010



CLINICAL TRAINING AND COMMUNITY HEALTH

Because Bastyr University places effective clinical training at the core of health education, graduate and first-professional students train at the University's teaching clinics: **Bastyr University Clinic** in San Diego and **Bastyr Center for Natural Health** in Seattle, where clinical faculty members emphasize an integrative approach to healing.

The University also works with local organizations to offer health care at rural and urban community care sites, where clinical students work with a broad spectrum of patients and health concerns, further preparing them to be successful health care providers. Some naturopathic students also go on to complete post-graduate residencies at sites around the country, including Bastyr Center.

Students from all disciplines have multiple opportunities to take their classroom learning into the real world. Internships, preceptorships, study-abroad opportunities, observation hours and volunteer activities in a range of settings help round out their education and guide them to becoming confident and competent health and wellness leaders.

Visit www.BastyrCenter.org and www.BastyrClinic.org

"My daughter is here today because of the fertility care I received at Bastyr Center."

— Danielle, acupuncture patient
Bastyr Center for Natural Health



INTERDISCIPLINARY INTEGRATION

Effective education spans boundaries. The University's approach to wellness integrates body, mind, spirit and nature. Its academic programs integrate classroom learning, clinical training and service learning. Its faculty members serve as teachers, practitioners and researchers. Its students learn a multi-disciplinary approach to patient treatment. And its alumni collaborate in clinical settings every day, manifesting the integration of natural medicine with conventional medicine.

In support of Bastyr University's commitment to multidisciplinary exploration and scientific inquiry, the **Center for Mind, Body, Spirit and Nature*** offers academic electives and public events on such topics as contemplative practices in medicine, leadership and compassionate social activism.

*Formerly the Center for Spirituality, Science and Medicine

"Bastyr University plays a significant role in the evolution of a fully integrative health care system, one with a focus on prevention and wellness; it offers its students innovative areas of study in the field of natural health, delivered with academic excellence and sensitivity to the health and well-being of each student."

— Leonard A. Wisneski, MD, FACP
Clinical Professor of Medicine,
George Washington University Medical Center Faculty,
Georgetown University and University of Colorado

Impact

Students at Bastyr University are driven by the need to help their fellow human beings. That drive takes countless forms, from community outreach programs and local clinics, to international aid efforts and multi-modality collaborations.



Tomorrow's Health Care Leaders

Nearly 5,000 Bastyr University graduates have gone on to serve locally, nationally and internationally. More than 40 percent of the University's alumni live and work in the Puget Sound area, where they have created hundreds of business enterprises ranging from natural medicine practices to products such as the very popular, nutritious and successful Zing® bars. More than 500 naturopathic physicians, over 300 acupuncturists and over 100 nutritionists practice in the Seattle area.

Bastyr University's naturopathic doctoral (ND) students are highly competitive. In 2012, ND students from the California campus won the coveted Judge's Pick prize in an ND student video contest sponsored by the Association of Accredited Naturopathic Medical Colleges. In 2013, the ND student team from the Washington campus took home the ZRT Cup grand prize from a fast and furious collegiate bowl competition.

Bastyr's University nutrition students also distinguish themselves: One recent graduate became the first nutrition professional to be named a University of Washington Leadership Education in Adolescent Health (LEAH) Fellow, another won a Fulbright Scholarship, and a third was named the Washington State Academy of Nutrition and Dietetics 2012 Outstanding Student in a Didactic Program.

IN A RECENT ALUMNI SURVEY:

Undergraduate alumni who enrolled in graduate school and felt prepared for the challenge compared to their peers

88%

Professional programs alumni who remain actively involved in their chosen field

85%

Alumni (undergraduate, graduate and doctoral programs) who are satisfied with their education

83%

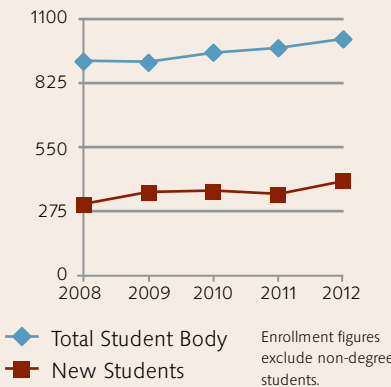


Enrollment Growth

Bastyr University sustains steady and healthy year-over-year growth; over the past five years total student enrollment has grown by 10 percent, and new student enrollment by 34 percent.

These students not only choose to enroll at Bastyr University — they choose to stay. The University maintains a five-year running 81-83 percent retention rate, significantly higher than the national average.

FIVE-YEAR ENROLLMENT TREND



Academic Growth

Dedicated to providing a spectrum of academic programs to meet the evolving needs of health care practitioners, Bastyr University has more than doubled its degree programs in the past decade. In 2013, the University established the school of Traditional World Medicines, and in the past two years alone it has laid the groundwork for new academic programs in four distinct areas of study:

- Master of Science in Ayurvedic Sciences
- Master of Arts in Counseling Psychology
- Doctor of Naturopathic Medicine (San Diego campus)
- Master of Science in Nutrition for Wellness (San Diego campus)



Local Impact: Building a Healthy and Sustainable Community

The individuals of the Bastyr community — graduates, students, faculty and

staff — are always looking for ways to make an impact in their own back yard.

"As Kenmore's largest employer, Bastyr University represents a tremendous asset and a springboard for natural health-related businesses that we want to encourage and grow. The City and the region benefit from the University's leadership and commitment to the community, and we are proud of our partnership."

— Rob Karlinsey, City Manager
City of Kenmore, Washington

The Bastyr University Kenmore campus works hand in hand with city officials to nurture a community where natural health resources can thrive.

The clinics in both San Diego and Seattle engage in community outreach, offering free health screenings, lectures and events, giving many people their first experience with natural medicine.

Bastyr University's community education programs provide a valuable resource for its neighbors, teaching life skills that enhance their well-being. Topics range from aromatherapy and yoga to whole-food cooking and how to treat diabetes naturally.



Expanding a Geographic Footprint

Bastyr University's San Diego campus has marked a significant advancement — not only for the University, but for the naturopathic educational community. Bastyr University California is drawing passionate and highly qualified students: After less than two years in operation it has become necessary to expand the campus. The recent expansion included additional clinic space, a nutrition teaching kitchen and a botanical medicine laboratory.

The San Diego campus offers Doctor of Naturopathic Medicine and Master of Science in Nutrition for Wellness programs, along with childbirth education and doula training through the Bastyr University Simkin Center for Allied Birth Vocations. Additional degree programs will be developed in the coming years.



International Impact

Through an array of study-abroad programs, students gain exposure to foreign approaches, advance their knowledge of global health and enrich their cultural perspective, all while expanding the University's international influence. Learning adventures include:

- Spa Medicine in Germany
- Herbal Medicine in Italy
- Botanical Studies in Costa Rica
- Natural Doctors International in Nicaragua

The China Externship at Chengdu and Shanghai Universities of Traditional Chinese Medicine affords Bastyr University acupuncture and Oriental medicine students the opportunity to shadow senior doctors in the hospitals of two of China's top traditional medicine universities.



In keeping with its core values, Bastyr University has become a member of United Nations Academic Impact (UNAI), a global initiative that aligns institutions of higher education with the United Nations in actively supporting 10 universally accepted principles in the areas of human rights, literacy, sustainability and conflict resolution.

2013 commencement speaker, professor of public health Jorge Jiménez de la Jara, MD, MPH, returned from his Bastyr University visit to Pontificia Universidad Católica de Chile determined to share what he had learned. Now, having developed a Chilean national task force on natural medicine, he is on sabbatical at Bastyr University. As former chairman of World Health Organization's (WHO) Executive Board, Professor Jiménez is no stranger to affecting global health policy, and his strong interest in Bastyr University will likely lead to exciting developments.



Social Justice and Cultural Competence

Bastyr University recognizes that effective clinicians must also be culturally aware clinicians. The University offers courses in multiculturalism and social justice for its students, intensive diversity training for its faculty, and culture-specific events for community members — resulting in a campus culture which prides itself on the acceptance of diversity and the promotion of equity.

Bastyr Center's annual Human Library event

invites volunteers, known as "books," to represent diverse patient groups. The resulting dialogues challenge student clinicians to explore prejudices and dispel stereotypes around disability, race, religion, language and sexual orientation.

In 2011 Bastyr Center hosted its first event, modeled after a global program originating in Denmark with a mission to combat racism and promote cultural sensitivity worldwide.



Natural Health Advocacy

Launched in 2011, the Bastyr University Center for Health Policy and Leadership advances the understanding and development of key health care initiatives through policy education, evidence-based research, effective leadership building and advocacy training. Through engagement in health policy and public affairs, the Center encourages and educates future leaders to become active and effective in improving the health and well-being of the human community.

Students and faculty members from both campuses join health care reform advocates for an annual trip to Washington, DC, to participate in the DC Federal Legislative Initiative (FLI).

As a Partner for Health member, Bastyr University actively contributes to the Integrated Healthcare Policy Consortium (IHPC), which advocates for an integrative health care system comprising the full range of health-oriented, person-centered, regulated health care professionals, a goal in keeping with the University's own vision.



Environmental Impact

Bastyr University holds that the health of the environment and the human community are conjoined. Its LEED Platinum-certified student housing was one of the first such housing projects in the U.S. From its innovative student transportation solutions to its 99-percent locally sourced Dining Commons menu, the Bastyr University community remains committed to environmental stewardship in every area of campus and clinic operations.

Visit www.Bastyr.edu/Sustainable



Healthy Partnerships

Bastyr University faculty members helped to formulate a line of Choice Organic Wellness Teas, which are FDA-approved as herbal dietary supplements. Choice Organic Teas gives a portion of the proceeds from the sale of each box of Wellness Teas to the Bastyr University Student Scholarship Fund.

As part of an academic partnership, students who earn an associate in integrated studies degree from either Cascadia Community College or Lake Washington Technical College qualify for direct entry into a Bastyr University bachelor's degree program. This offers a clear path to success for nearby students, at the same time fostering the growth of the University's undergraduate programs.



The Health of Our Human Community

Clinical services provided by Bastyr University help to create a healthier society. Student clinicians assist patients in taking ownership of their own health, providing insight into areas such as lifestyle, history and diet. Over the last two years, Seattle's Bastyr Center for Natural Health has conducted more than 64,000 patient visits.

Nearly 650 oncology patients have participated in Bastyr University's integrative oncology research studies since 2009. Preliminary results suggest that integrative oncology care may extend the lives of patients with advanced cancers.

The Puget Sound Health Alliance honored Bastyr Center with its highly distinguished Patient Satisfaction Award in 2012, a testament to the priority Bastyr Center places on communication and patient care.

Financial Health

Bastyr University is committed to excellence in financial stewardship. The University maintains financial reporting, planning and documentation to ensure fiscal stability, mission alignment and sustainability. These sound financial practices ensure that Bastyr University will always lead the way in education, research and clinical practice of the natural health arts and sciences. Visit www.Bastyr.edu/Financials

FINANCIAL HIGHLIGHTS FISCAL YEARS 2012 AND 2013

Consolidated Statement of Activities

Year ended June 30.

Revenues (000's omitted)	2012	2013
Tuition	\$ 23,318	\$ 25,708
Auxiliary Services	6,371	6,404
Grants	3,773	3,424
Contributions	562	558
Other	180	261
Total Revenues	\$ 34,204	\$ 36,355

Expenses	2012	2013
Core Services	\$ 26,913	\$ 28,519
Administrative	5,472	6,250
Fundraising	416	426
Total Expenses	\$ 32,801	\$ 35,195

FUNDS FOR REINVESTMENT	\$ 1,403	\$ 1,160
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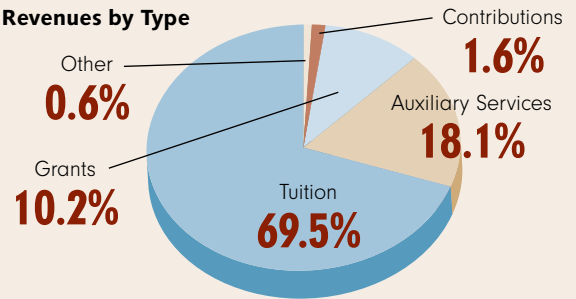
Statement of Financial Position

Assets (000's omitted)	2012	2013
Cash	\$ 9,369	\$ 10,630
Capital Assets	31,562	32,088
Other Assets	6,019	5,474
Total Assets	\$ 46,950	\$ 48,192

Total Liabilities	\$ 30,535	\$ 30,074
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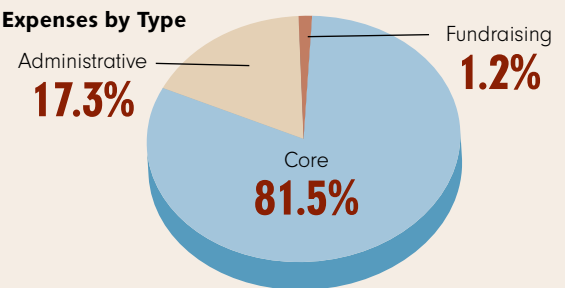
TOTAL NET ASSETS	\$ 16,415	\$ 18,118
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Revenues by Type



Largely tuition-funded and not overly reliant on contributions, Bastyr University is able to maintain a sustainable financial model. However, tuition and associated costs present a financial challenge to many Bastyr University students, sometimes placing a career as a health professional out of their reach. Increased contributions would enable the University, along with its students, to fulfill its full potential as a place of natural health education.

Expenses by Type



The core at Bastyr University is defined as academics, clinical education and research. Administrative is defined as salaries, facilities and operations.



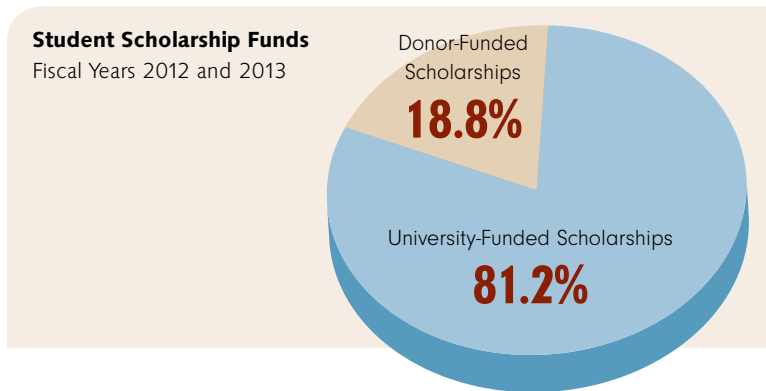
Bastyr University's Kenmore campus — situated on 51 acres of forest just north of Seattle.

How Donors Make an Impact

STUDENT SCHOLARSHIPS

All Bastyr University students wish to improve people's health, but many need financial assistance in order to complete their education and training. The University strives to give its students every opportunity, which often means providing scholarships for those students with the drive and acumen, but not the financial resources, to succeed. Bastyr University relies on the generosity of donors to help defray the costs of educating these future health care providers.

Over the past two years, Bastyr University has awarded more than \$1.3 million in student scholarships. The University's goal is to increase this achievement through the support and philanthropy of generous donors who have come to know and appreciate that Bastyr University is training leaders who will go on to become agents of change in our communities.

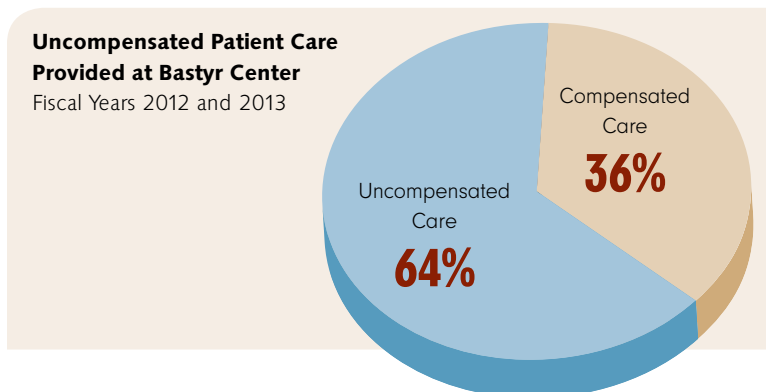


UNCOMPENSATED CARE

All people, regardless of financial limitations, deserve quality health care. As testament to the University's ongoing commitment to the health of the human community, Bastyr Center for Natural Health has provided \$3.8 million in uncompensated care over the past two years, helping countless patients from underserved areas.

To reach beyond its own teaching clinics, Bastyr University is proud to collaborate with local organizations to offer care at 19 community clinics in the Seattle and San Diego areas.

This valuable community service would not be possible without support from Bastyr University's generous donors, who recognize the importance of providing quality health care to people in all financial situations. With the assistance of current and new donors, Bastyr University seeks to help even more patients in need in the years to come.



Visit www.Bastyr.edu/Giving

STUDENT SCHOLARSHIP RECIPIENT

Krystal Richardson, ND candidate ('14), had always known she wanted to treat people using natural methods. When she was diagnosed with Hodgkin's lymphoma, naturopathic medicine became personally relevant in her life. After undergoing chemotherapy and radiation — taking no time off from school — she is now cancer free, and poised to be better able to care for her future patients who may undergo both natural and conventional medical treatments.

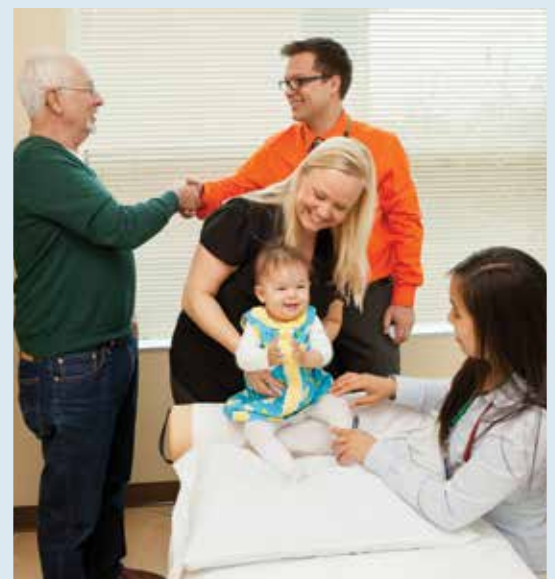
"Naturopathic medicine is the future of medicine and Bastyr University is striving to bridge the gap between conventional medical knowledge and the heart of traditional healing — practical, holistic medicine focused on the individual. This is why I continue to support my alma mater."

— **Lisa Chavez, ND ('07)**
Good Natured Medicine

BUILDING A HEALTHY COMMUNITY

Thanks to the help of generous supporters, Bastyr Center provides for its community members:

- Free introductory visits
- Income-based rate assistance
- Discounts for seniors



Donor Recognition

Bastyr wishes to thank its generous and benevolent donors, who make it possible for many students to pursue their goals, and for many patients to receive quality care.

INDIVIDUALS

Jamie A. Abenroth
Chad Adams
Matthew Acosta
Dolores N. Adamek
Lizbeth Adams
Susan & Douglas Adkins
Avikar A. Agravaal
Rich & Susan Ahearn
Jung-Min Ahn, MS, LAC
Beth & David Akins
Tisa Albachten & Scott Smith
Jennifer Alcantara & Jeremy Hermano
Eric Allread
Lise N. Alschuler, ND, FABNO
Julie A. Alzate
Paul Amenson
Omar Amrous
Mrs. Ethelmae & Dr. A. Kenneth Anderson
Electa Anderson
Charles R. Anderson
Sam & Etta Anderson
Rebecca L. Andrews, ND, LAC
Cris Angel, DA, EAAMP
Kryshna Arachikavitz & Jake Beattiger
Kristine L. Arena
Arnold Arneson
James L. Arnett, PT
Susan Arnold-Aldea, MD & G. Aldea, MD
Des Arvidsson
Erin Aselas
Rebecca Ashmead
Chrissy Atkins
Nancy L. Atkinson
Patrice & Kevin Auld
William & K. Michelle Babb
Mark Bailin
Pat & Randall Baird
Mary M. Baker
Sheri & David Baker
Jessica Baker & Ryan Kitzing
Susan Banks
Barbara G. Barbee-Holzel
John C. Barkin
Adam Barlow
Linda D. Barnes
Jeffrey M. Basom
Shari Basom
Margi K. Batt
Jan Bauermeister & Donald Bauermeister, MD
Jacquie Bayley
Marlene & Irvin Beadle
Mary Beall
Jessica A. Bean, ND
Eileen I. Bear
Littlebrave Beaton, ND, LAC
Nicole Beck & Forrest Beck, ND
Zachary Beck
Silva Bedoyan
Carl & Sally Behnke
Candace K. BelAir
Diana Belanich & Jordan Green
Helga Bell
Jennifer Benn
Stephanie M. Benson
David Berg
Rebecca Berkson
Ms. Margaret I. Berman
Jill Beytebiere
Gary & Bonnie Bicknell
Nancy Bieri, PhD
Anna Biesek-Tucker
Inez Black
April Blake, ND
Susan & Jeffrey S. Bland, PhD
Charlene & Frank Blethen
Alvin L. Blindheim
JoAnn & Richard Block
Peter B. Bongiorno, ND & Josephine LoGiudice, ND, MSA
Linda Bonomi
James Borrow, MD
Christopher E. Bosted, ND
John Bourcet
Debra & Eric Boutin
Patricia Bowen
Vivian D. Bowles
Richard & Susan Box
Lisa Boyce
Verena Boylan
Ryan Bradley, ND, MPH & Erica Oberg, ND, MPH
Brooke Bradshaw & Brad Jacula
Mia Bradshaw
Patricia Bragg, ND, PhD
Debra Brammer, ND
Gloria M. Brandano
Michelle A. Brannick, ND, DC and Kevin Brannick
Peggy and Bill Brevoort
Frederick Brick
Donna F. Brickman
Estate of Beverly Marie Brooks
Dolly E. Browder
Robin & Bert Brumett
Sarah Bryan
Carolynne Bryant-Dowdy
Tom Bull
John Buller
Steven Burgon
Anna & Janusz Burnatowski
Laurene Burton
Norma Bush
Cindy Butler-Smith
George B. Bynum
D. Donna Cacharels
Alex Cahana, MD, PhD & Ruth Landau, MD
Pauline Caine Shelk
Timothy C. Callahan, PhD & Amy Paige
Katherine A. Camacho Carr, PhD, ARNP
Brenda C. Campbell
Alyson J. Carbay
Maria Card
Denell Carnahan
Pamela A. Carpinelli
Stephen Carr
Katherine Carson
Todd & Erin Carter
Marissa L. Castello
James Chang
Susan & William Chantalas
Ken Chapman
Susan Chapman
Normand A. Charette
Suzanne Chase
Daniel Cherkin, PhD
Young Cho, PhD
Emily Choe
Faith Christensen, ND
Katheryn E. Christiansen
Judy L. Christianson, ND
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Rita M. Clark
Daniel Clark
Marcia Clagsgens
Pam R. Cleaver
Amy Clewell, ND
Jorge Cochran, ND
Judy A. Colchin
Lori S. Coldren
Lukas Coleman
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Gabriel & Cheryl Cuevas
Laurie Cullen, ND, MS
Marilyn Cummings
John & Barbara Cunningham
Elizabeth B. Cunningham
Cortney E. Cusack, ND
Adam Cuthbertson & Michelle Rainsberger
Janet & Brad Czaraski
Carrie Louise Daenell, ND
Laura B. Dahlem, BS
Wilhelmina & Perry Dahlquist
Dedrea Danilov
Sven Davidson
Terri Davis Smith
Alison M. Day
JoAnn M. Dechant, ND
Barbara Decker, CCE, CD
Coquina L. Deger, MBA
Joanne Denning
Rose M. Dennis
Theresa Destrebecq
Shiloh deVera
Dhavalakirti Dhru
Leticia Dick-Kronenberg, ND
Beth A. DiDomenico, ND
Martha M. Diehl, MD, CCH
Shirley & Stephen DiJulio
Tyler Dobbs
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